## Management Summary \& Key Projects May 16

| Management Summary |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Budget /LY | Var | YTD Actual | YTD Var |
| Stores Sales | £3,373,269 | £3,543,683 | Љ -4.8\% | £6,254,320 | ת -0.7\% |
| Direct Sales | £1,236,930 | £1,108,501 | 1 $11.6 \%$ | £2,356,818 | -1.1\% |
| Total Sales (inc Gas \& Rebates) | £6,155,752 | £6,832,734 | § -9.9\% | £13,258,871 | ת -9.6\% |
| Stores Margin \% | 27.36\% | 25.07\% | 1 2.29 pp | 27.90\% | 1-2.36pp |
| Directs Margin \% | 12.41\% | 12.78\% | - -0.36pp | 12.74\% | $\checkmark-0.03 \mathrm{pp}$ |
| Total Gross Margin inc Consumables Cost | £1,439,597 | £1,488,772 | $\checkmark-3.3 \%$ | £3,155,893 | 1 6.0\% |
| Total Expenditure | £1,386,195 | £1,427,352 | 万-2.9\% | £3,054,462 | ת -2.8\% |
| Surplus | £53,403 | £61,420 | -13.1\% | £101,431 | ת-162.0\% |
| Net Profit Margin \% | 0.87\% | 0.90\% | $\checkmark-0.03 \mathrm{pp}$ | 0.77\% | 1 1.88pp |
| Operations cost as a proportion of sales | 21\% | 22\% | 1-0.15pp | 22\% | - -1.15pp |

Full year up to Apr 16 data....

|  | No. FTE at Apr 16 <br> month end... | Cum No. days <br> lost | No. of Days Lost <br> per FTE TY Cum |
| :---: | :---: | :---: | :---: |
| Sickness Rate | 335 | 3,712 | 11 |

## Key Projects

## ERP Upgrade

O Fixes have now been delivered by Infor to support invoicing requirements for Newport and Swansea.

O Aurora differences education delivered to Sales/Marketing/Distribution team based on new UI

## Risks

Modifications to the Indigo bespoke code remain one of the main risks to the project. Initial testing has been positive.

O The ability to undertake effective software testing during the peak transaction processing period within the business.


## ICE (Improving Customer's Experience)

Improving Direct Deliveries Service - set up on online portal where suppliers can update production and delivery information on a daily basis. This would enable the Directs Team to view information and answer customer's enquiries at the first point of contact without the need to call the supplier. Costs have been requested.

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